## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

October 24, 2012
Date of Report

## AVERY DENNISON CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

1-7685
(Commission
File Number)
95-1492269
(IRS Employer
Identification No.)

150 North Orange Grove Boulevard

## Pasadena, California

91103
(Address of principal executive offices)
(Zip Code)

Registrant's telephone number, including area code (626) 304-2000
(Former name or former address, if changed since last report.)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Section 2 - Financial Information

## Item 2.02 Results of Operations and Financial Condition.

Avery Dennison Corporation's (the "Company") press release, dated October 24, 2012, announcing its preliminary, unaudited financial results for third quarter 2012, and updating its previous guidance for the 2012 fiscal year, is attached hereto as Exhibit 99.1 and is being furnished (not filed) with this Form 8-K.

The Company's supplemental presentation materials, dated October 24, 2012, regarding its preliminary, unaudited financial review and analysis for third quarter 2012, and updating its previous guidance for the 2012 fiscal year, is attached hereto as Exhibit 99.2 and is being furnished (not filed) with this Form $8-\mathrm{K}$. The press release and presentation materials are also available on the Company's website at www.investors.averydennison.com.

The Company will discuss its preliminary, unaudited financial results during a webcast and teleconference today, October 24, 2012, at 1:00 p.m. ET. To access the webcast and teleconference, please go to the Company's website at www.investors.averydennison.com.

## Section 9 - Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.
(d) Exhibits.
99.1 Press release, dated October 24, 2012, announcing preliminary, unaudited third quarter 2012 results.

Supplemental presentation materials, dated October 24, 2012, regarding the Company's preliminary, unaudited financial review and analysis for third quarter 2012.

Certain statements contained in this report on Form 8-K and in Exhibits 99.1 and 99.2 are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements and financial or other business targets are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; the financial condition and inventory strategies of customers; changes in customer order patterns; worldwide and local economic conditions; fluctuations in cost and availability of raw materials; ability of the company to generate sustained productivity improvement; ability of the company to achieve and sustain targeted cost reductions; impact of competitive products and pricing; loss of significant contract(s) or customer(s); collection of receivables from customers; selling prices; business mix shift; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; fluctuations in foreign currency exchange rates and other risks associated with foreign operations; integration of acquisitions and completion of pending dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems; successful installation of new or upgraded information technology systems; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; ability of the company to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; fluctuations in pension, insurance and employee benefit costs; impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; changes in political conditions; impact of epidemiological events on the economy and the company's customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

The Company believes that the most significant risk factors that could affect its financial performance in the near-term include (1) the impact of economic conditions on underlying demand for the Company's products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the Company’s 2011 Form 10-K, filed on February 27, 2012 with the Securities and Exchange Commission ("SEC"), and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this Form 8-K are made only as of the date of this Form 8-K, and the Company undertakes no obligation to update these statements to reflect subsequent events or circumstances.

The financial information presented in the press release and supplemental presentation materials attached as exhibits to this Form $8-\mathrm{K}$ is preliminary and unaudited.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## AVERY DENNISON CORPORATION

Date: October 24, 2012
By: /s/ Mitchell R. Butier
Name: Mitchell R. Butier
Title: Senior Vice President and
Chief Financial Officer

## EXHIBIT LIST

## Exhibit No.

99.1
99.2 Supplemental presentation materials, dated October 24, 2012, regarding the Company’s preliminary, unaudited financial review and analysis for third quarter 2012.

## AVERY DENNISON ANNOUNCES THIRD QUARTER 2012 RESULTS

- Reported EPS (including discontinued operations) of $\$ 0.57$
- Reported EPS from continuing operations of $\$ 0.37$

Ø Adjusted EPS (non-GAAP) from continuing operations of $\$ 0.53$

- Net sales declined approximately 1 percent to $\$ 1.49$ billion
$\varnothing$ Sales grew approximately 6 percent on organic basis
- Repurchased 7.7 million shares for $\$ 228$ million in the first nine months of 2012
- Raised 2012 EPS guidance; free cash flow guidance unchanged
- Restructuring program on track to achieve more than $\$ 100$ million in annualized savings by mid2013

PASADENA, Calif., October 24, 2012 - Avery Dennison Corporation (NYSE:AVY) today announced preliminary, unaudited third quarter 2012 results. All non-GAAP financial measures referenced in this document are reconciled to GAAP in the attached tables. Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations.
"In the third quarter, we delivered the strongest organic sales growth since first quarter 2011," said Dean Scarborough, Avery Dennison chairman, president and CEO. "Continued top line momentum in Pressure-sensitive Materials and a rebound in Retail Branding and Information Solutions' core business, as well as accelerating adoption of RFID, drove better than expected earnings for the quarter. As a result, we raised our guidance for full-year earnings per share.
"Our restructuring initiative is well under way, and we are on track to achieve more than $\$ 100$ million in annualized savings by mid-2013," Scarborough said. "The leaner cost structure that will result will enhance our competitive position and strengthen our ability to increase returns.
"We continued to repurchase shares, meeting our commitment to return more cash to shareholders while maintaining a strong balance sheet," Scarborough said.

For more details on the company's results, see the summary table accompanying this news release, as well as the supplemental presentation materials, "Third Quarter 2012 Financial Review and Analysis," posted on the company's website at www.investors.averydennison.com, and furnished on Form 8-K with the SEC.

## Third Quarter 2012 Results by Segment

All references to sales reflect comparisons on an organic basis, which exclude the estimated impact of currency translation, acquisitions and divestitures. Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales.

Pressure-sensitive Materials segment sales increased approximately 7 percent. Within the segment and compared to prior year, Label and Packaging Materials sales increased high single digits, and Graphics and Reflective Solutions sales increased mid-single digits.

Operating margin declined 30 basis points to 7.4 percent due to higher employee-related expenses, the impact of changes in product mix, and higher restructuring costs, partially offset by the benefit of higher volume and productivity initiatives. Adjusted operating margin improved 40 basis points.

## Retail Branding and Information Solutions (RBIS)

Sales increased approximately 7 percent compared to prior year driven by increased demand from U.S. and European retailers and brands, including accelerating RFID adoption.

Operating margin improved 210 basis points to 2.8 percent as the benefit of productivity initiatives, higher volume, and lower restructuring costs more than offset higher employee-related expenses and the impact of changes in product mix. Adjusted operating margin improved 90 basis points.

## Other specialty converting businesses

- Sales decreased approximately 1 percent due to lower volume.
- Operating margin improved 310 basis points to 1.9 percent driven by increased RFID profitability, partially offset by higher restructuring costs. Adjusted operating margin improved 500 basis points.


## Other

## Share Repurchase

The company repurchased 2.9 million shares during the third quarter at an aggregate cost of $\$ 86$ million. In the first nine months of 2012, the company repurchased 7.7 million shares at an aggregate cost of $\$ 228$ million.

## Results of Discontinued Operations

As previously announced, the company and 3M Company have terminated the definitive agreement under which 3M would have purchased the company's Office and Consumer Products (OCP) business. The company is continuing to pursue a divestiture of OCP.

Earnings from OCP and certain costs associated with its anticipated divestiture are reported as income or loss from discontinued operations (net of tax) in the consolidated income statement.

Earnings per share from discontinued operations increased from $\$ 0.14$ to $\$ 0.20$. Adjusted earnings per share from discontinued operations increased from $\$ 0.18$ to $\$ 0.20$.

## Income Taxes

The third quarter effective tax rate was 34.5 percent. The year-to-date adjusted tax rate for the third quarter decreased from 35.0 to 33.5 percent, in line with expectations.

In the first half of 2012, the company began a restructuring program expected to be completed by mid-2013 to reduce costs across all segments of the business. The company currently anticipates more than $\$ 100$ million in annualized savings from this program. To implement these actions, the company estimates that it will incur restructuring costs and other items of approximately $\$ 55$ million and $\$ 25$ million in 2012 and 2013, respectively.

## Outlook

In the company's supplemental presentation materials, "Third Quarter 2012 Financial Review and Analysis," the company provides a list of factors that it believes will contribute to its 2012 financial results. Based on the factors listed and other assumptions, the company raised its previous guidance of 2012 earnings per share from continuing operations to $\$ 1.65$ to $\$ 1.70$. The company maintained its free cash flow guidance. Excluding an estimated $\$ 0.35$ per share for restructuring costs and other items, the company expects adjusted (non-GAAP) earnings per share from continuing operations of $\$ 2.00$ to $\$ 2.05$.

Note: Throughout this release and the supplemental presentation materials, amounts on a per share basis reflect fully diluted shares outstanding.

## About Avery Dennison

Avery Dennison (NYSE:AVY) is a global leader in labeling and packaging materials and solutions. The company's applications and technologies are an integral part of products used in every major market and industry. With operations in more than 50 countries and 30,000 employees worldwide, Avery Dennison serves customers with insights and innovations that help make brands more inspiring and the world more intelligent. Headquartered in Pasadena, California, the company reported sales from continuing operations of $\$ 6$ billion in 2011 . Learn more at www.averydennison.com.

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## "Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995

Certain statements contained in this document are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements and financial or other business targets are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; the financial condition and inventory strategies of customers; changes in customer order patterns; worldwide and local economic conditions; fluctuations in cost and availability of raw materials; ability of the company to generate sustained productivity improvement; ability of the company to achieve and sustain targeted cost reductions; impact of competitive products and pricing; loss of significant contract(s) or customer(s); collection of receivables from customers; selling prices; business mix shift; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; fluctuations in foreign currency exchange rates and other risks associated with foreign operations; integration of acquisitions and completion of pending dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems; successful installation of new or upgraded information technology systems; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; ability of the company to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; fluctuations in pension, insurance and employee benefit costs; impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; changes in political conditions; impact of epidemiological events on the economy and the company's customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

The company believes that the most significant risk factors that could affect its financial performance in the near-term include (1) the impact of economic conditions on underlying demand for the company's products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the company's 2011 Form 10-K, filed on February 27, 2012 with the Securities and Exchange Commission, and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this document are made only as of the date of this document, and the company undertakes no obligation to update these statements to reflect subsequent events or circumstances.

For more information and to listen to a live broadcast or an audio replay of the quarterly conference call with analysts, visit the Avery Dennison website at www.investors.averydennison.com

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| Third Quarter Financial Summary - Preliminary (in millions, except per share amounts) |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 3 Q \\ 2012 \\ \hline \end{array}$ | $\begin{array}{r} 3 \mathrm{Q} \\ 2011 \\ \hline \end{array}$ | Reported $\frac{\text { \% Change vs. P/Y }}{\text { Organic (a) }}$ |  |  |  |  |  |  |  |
| Net sales, by segment: $\quad \underline{\text { 2012 }}$ ( |  |  |  |  |  |  |  |  |  |  |
| Pressure-sensitive Materials | \$982.9 | \$995.5 | -1\% | 7\% |  |  |  |  |  |  |
| Retail Branding and Information Solutions | 374.2 | 360.7 | 4\% | 7\% |  |  |  |  |  |  |
| Other specialty converting businesses | 130.7 | 144.2 | -9\% | -1\% |  |  |  |  |  |  |
| Total net sales | \$1,487.8 | \$1,500.4 | -1\% | 6\% |  |  |  |  |  |  |
|  | As Reported (GAAP) |  |  |  |  | Adjusted Non-GAAP (b) |  |  |  |  |
|  | $\begin{array}{r} 3 Q \\ 2012 \\ \hline \end{array}$ | $\begin{array}{r} 3 Q \\ 2011 \\ \hline \end{array}$ | \% Change Fav(Unf). | \% of Sales |  | $\begin{array}{r} 3 Q \\ 2012 \\ \hline \end{array}$ | $\begin{array}{r} 3 Q \\ 2011 \\ \hline \end{array}$ | \% Change Fav(Unf) | \% of Sales |  |
|  |  |  |  | 2012 | $\underline{2011}$ |  |  |  | 2012 | 2011 |
|  |  |  |  |  |  |  |  |  |  |  |
| Pressure-sensitive Materials | \$73.2 | \$76.8 |  | 7.4\% | 7.7\% | \$85.8 | \$82.2 |  | 8.7\% | 8.3\% |
| Retail Branding and Information Solutions | 10.3 | 2.6 |  | 2.8\% | 0.7\% | 15.9 | 11.9 |  | 4.2\% | 3.3\% |
| Other specialty converting businesses Corporate expense | 2.5 $(9.8)$ | $\begin{array}{r}(13.8) \\ (13.8) \\ \hline\end{array}$ |  | 1.9\% | -1.2\% | 5.5 $(9.1)$ | $(1.1)$ |  | 4.2\% | -0.8\% |
| Total operating income before interest and taxes / operating margin | (9.8) | $\frac{\$ 63.8}{}$ | 19\% | 5.1\% | 4.3\% | (9.1) | $\frac{\text { (11.1) }}{}$ | 20\% | 6.6\% | 5.5\% |
| Interest expense | 18.0 | 17.7 |  |  |  | 18.0 | 17.7 |  |  |  |
| Income from operations before taxes | \$58.2 | \$46.1 | 26\% | 3.9\% | 3.1\% | \$80.1 | \$64.2 | 25\% | 5.4\% | 4.3\% |
| Provision for income taxes | \$20.1 | \$10.7 |  |  |  | \$25.9 | \$31.7 |  |  |  |
| Net income from continuing operations | \$38.1 | \$35.4 | 8\% | 2.6\% | 2.4\% | \$54.2 | \$32.5 | 67\% | 3.6\% | 2.2\% |
| Income from discontinued operations, net of tax | \$20.2 | \$14.4 | 40\% | 1.4\% | 1.0\% | \$20.8 | \$19.0 | 9\% | 1.4\% | 1.3\% |
| Net income | \$58.3 | \$49.8 | 17\% | 3.9\% | 3.3\% | \$75.0 | \$51.5 | 46\% | 5.0\% | 3.4\% |
| Net income per common share, assuming dilution: |  |  |  |  |  |  |  |  |  |  |
| Continuing operations | \$0.37 | \$0.33 | 12\% |  |  | \$0.53 | \$0.30 | 77\% |  |  |
| Discontinued operations | \$0.20 | \$0.14 | 43\% |  |  | \$0.20 | \$0.18 | 11\% |  |  |
| Total Company | \$0.57 | \$0.47 | 21\% |  |  | \$0.73 | \$0.48 | 52\% |  |  |
|  |  |  |  |  |  | $\underline{2012}$ | 2011 |  |  |  |
| Estimated Free Cash Flow from Continuing Operations (c) |  |  |  |  |  | \$111.0 | n/a |  |  |  |
| Free Cash Flow (including discontinued operations) (c) |  |  |  |  |  | \$125.9 | \$23.8 |  |  |  |

(a) Percentage change in sales excluding the estimated impact of foreign currency translation, acquisitions and divestitures.
(b) Excludes restructuring costs and other items (see accompanying schedules A-2 and A-5 for reconciliation to GAAP financial measures).
(c) Free cash flow refers to cash flow from operations, less net payments for property, plant, and equipment, software and other deferred charges, plus (minus) net proceeds from sales (purchases) of investments. Free cash flow excludes mandatory debt service requirements and other uses of cash that do not directly or immediately support the underlying business (such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures).

## AVERY DENNISON

PRELIMINARY CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share amounts)
(UNAUDITED)
Three Months Ended
Nine Months Ended
Sep. 29, $2012 \quad$ Oct. 1, $2011 \quad$ Sep. 29, $2012 \quad$ Oct. 1, 2011

| Net sales | $\$$ | $1,487.8$ | $\$$ | $1,500.4$ | $\$$ | $4,503.4$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Cost of products sold | $1,095.8$ | $1,133.5$ | $3,324.0$ | $4,571.7$ |  |  |
| Gross profit | 392.0 | 366.9 | $1,179.4$ | $1,162.8$ |  |  |
| Marketing, general \& administrative <br> expense |  |  |  |  |  |  |
| Interest expense | 293.9 | 285.0 | 883.1 | 883.2 |  |  |
| Other expense, net ${ }^{(1)}$ | 18.0 | 17.7 | 54.9 | 53.1 |  |  |

## Income from continuing operations

 before taxes| Provision for income taxes | 20.1 |  | 10.7 |  | 64.6 |  | 70.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Income from continuing operations | 38.1 |  | 35.4 |  | 135.7 |  | 125.4 |
| Income from discontinued operations, net of tax | 20.2 |  | 14.4 |  | 30.7 |  | 42.5 |
| Net income \$ | 58.3 | \$ | 49.8 | \$ | 166.4 | \$ | 167.9 |
| Per share amounts: |  |  |  |  |  |  |  |
| Net income per common share, assuming dilution |  |  |  |  |  |  |  |
| Continuing operations \$ | 0.37 | \$ | 0.33 | \$ | 1.30 | \$ | 1.17 |
| Discontinued operations | 0.20 |  | 0.14 |  | 0.30 |  | 0.40 |
| Net income per common share, assuming dilution | 0.57 | \$ | 0.47 | \$ | 1.60 | \$ | 1.57 |
| Average common shares outstanding, assuming dilution | 102.2 |  | 106.6 |  | 104.2 |  | 106.7 |

${ }^{(1)} \quad$ "Other expense, net" for the third quarter of 2012 includes severance and related costs of $\$ 17.6$, asset impairment charges of $\$ 1.5$, costs associated with exiting product lines of $\$ 2.1$, and certain transaction costs of \$.7.
"Other expense, net" for the third quarter of 2011 includes severance and related costs of $\$ 14.7$, asset impairment and lease cancellation charges of $\$ .3$, certain transaction costs of $\$ 2.7$, and legal settlement of \$.4.
"Other expense, net" 2012 YTD includes severance and related costs of \$33.2, asset impairment and lease cancellation charges of $\$ 3.7$, certain transaction costs of $\$ 2.7$, and costs associated with exiting product lines of $\$ 2.1$, partially offset by gain on sale of product line of \$.6.
"Other expense, net" 2011 YTD includes severance and related costs of \$24.6, asset impairment and lease cancellation charges of $\$ 3.6$, and certain transaction costs of $\$ 3.7$, partially offset by legal settlement of $\$ 1.2$.
-more-

## Reconciliation of Non-GAAP Financial Measures in Accordance with SEC Regulations G and S-K

Avery Dennison reports financial results in conformity with accounting principles generally accepted in the United States of America, or GAAP, and herein provides some non-GAAP financial measures. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. These non-GAAP financial measures are intended to supplement the company's presentation of its financial results that are prepared in accordance with GAAP. Based upon feedback from investors and financial analysts, the company believes that supplemental non-GAAP financial measures provide information that is useful to the assessment of the company's performance and operating trends, as well as liquidity.

The company's non-GAAP financial measures exclude the impact of certain events, activities or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess the underlying performance of the company in a single period. By excluding certain accounting effects, both positive and negative, of certain items (e.g., restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, loss from debt extinguishments, loss from curtailment and settlement of pension obligations, gains or losses on sale of certain assets and other items), the company believes that it is providing meaningful supplemental information to facilitate an understanding of the company's core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in the company's underlying business, as well as to facilitate comparison to the results of competitors for a single period. While some of the items excluded from GAAP financial measures may recur, they tend to be disparate in amount, frequency, and timing.

The company uses the following non-GAAP financial measures in the accompanying news release and presentation:

Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, acquisitions and divestitures;

Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales;

Adjusted tax rate refers to the anticipated full year GAAP tax rate adjusted for certain discrete events;
Adjusted EPS refers to as reported net income per common share, assuming dilution, adjusted for the tax-effected restructuring costs and other items; and
Free cash flow refers to cash flow from operations, less net payments for property, plant, and equipment, software and other deferred charges, plus (minus) net proceeds from sales (purchases) of investments. Free cash flow excludes mandatory debt service requirements and other uses of cash that do not directly or immediately support the underlying business (such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures).

The reconciliation set forth below and in the accompanying presentation is provided in accordance with Regulations G and S-K and reconciles the non-GAAP financial measures with the most directly comparable GAAP financial measures.
-more-

## AVERY DENNISON

PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, except per share amounts)

|  | (UNAUDITED) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
|  | Sep. 29, 2012 |  | Oct. 1, 2011 |  | Sep. 29, 2012 |  | Oct. 1, 2011 |  |
| Reconciliation of Operating Margins: |  |  |  |  |  |  |  |  |
| Net sales | \$ | 1,487.8 | \$ | 1,500.4 | \$ | 4,503.4 | \$ | 4,571.7 |
| Income from continuing operations before taxes | \$ | 58.2 | \$ | 46.1 | \$ | 200.3 | \$ | 195.8 |
| Income from continuing operations before taxes as a percentage of sales |  | 3.9\% |  | 3.1\% |  | 4.4\% |  | 4.3\% |
| Adjustment: Interest expense | \$ | 18.0 | \$ | 17.7 | \$ | 54.9 | \$ | 53.1 |
| Operating income from continuing operations before interest expense and taxes | \$ | 76.2 | \$ | 63.8 | \$ | 255.2 | \$ | 248.9 |
| Operating Margins |  | 5.1\% |  | 4.3\% |  | 5.7\% |  | 5.4\% |
| Income from continuing operations before taxes | \$ | 58.2 | \$ | 46.1 | \$ | 200.3 | \$ | 195.8 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |  |  |
| Severance and related costs |  | 17.6 |  | 14.7 |  | 33.2 |  | 24.6 |
| Asset impairment and lease cancellation charges |  | 1.5 |  | 0.3 |  | 3.7 |  | 3.6 |
| Other items ${ }^{(1)}$ |  | 2.8 |  | 3.1 |  | 4.2 |  | 2.5 |
| Interest expense |  | 18.0 |  | 17.7 |  | 54.9 |  | 53.1 |
| Adjusted operating income from continuing operations before interest expense and taxes (non-GAAP) | \$ | 98.1 | \$ | 81.9 | \$ | 296.3 | \$ | 279.6 |
| Adjusted Operating Margins (non-GAAP) |  | 6.6\% |  | 5.5\% |  | 6.6\% |  | 6.1\% |

## Reconciliation of GAAP to Non-GAAP Net Income from <br> Continuing Operations:

| As reported net income from continuing operations | $\$$ | 38.1 | $\$$ | 35.4 | $\$$ | 135.7 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Non-GAAP adjustments, net of tax: <br> Restructuring costs and other items ${ }^{(2)}$ | 16.1 | $(2.9)$ | 24.8 | 2125.4 |  |  |

Reconciliation of GAAP to Non-GAAP Net Income from
Discontinued Operations:

| As reported net income from discontinued operations <br> Non-GAAP adjustments, net of tax: <br> Restructuring costs and other items | $\$$ | 20.2 | $\$$ | 14.4 | $\$$ | 30.7 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| (2) | 0.6 | 4.6 | 42.5 |  |  |  |  |
| Adjusted Non-GAAP Net Income from Discontinued <br> Operations | $\$$ | 20.8 | $\$$ | 19.0 | $\$$ | 10.7 | $(0.5)$ |

## Reconciliation of GAAP to Non-GAAP Net Income:

| As reported net income <br> Non-GAAP adjustments, net of tax: <br> Restructuring costs and other items ${ }^{(2)}$ $\mathrm{\$}$ | 58.3 | $\$$ | 49.8 | $\$$ | 166.4 | $\$$ | 167.9 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Adjusted Non-GAAP Net Income | $\$$ | 16.7 | 1.7 |  | 35.5 |  | 21.3 |

## AVERY DENNISON

PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(In millions, except per share amounts)

|  | (UNAUDITED) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
|  | Sep. 29, 2012 |  | Oct. 1, 2011 |  | Sep. 29, 2012 |  | Oct. 1, 2011 |  |
| Reconciliation of GAAP to Non-GAAP Net Income per Common Share from Continuing Operations: |  |  |  |  |  |  |  |  |
| As reported net income per common share from continuing operations, assuming dilution | \$ | 0.37 | \$ | 0.33 | \$ | 1.30 | \$ | 1.17 |
| Non-GAAP adjustments per common share, net of tax: |  |  |  |  |  |  |  |  |
| Restructuring costs and other items ${ }^{(2)}$ |  | 0.16 |  | (0.03) |  | 0.24 |  | 0.21 |
| Adjusted Non-GAAP Net Income per Common Share from Continuing Operations, assuming dilution | \$ | 0.53 | \$ | 0.30 | \$ | 1.54 | \$ | 1.38 |
| Reconciliation of GAAP to Non-GAAP Net Income per Common Share from Discontinued Operations: |  |  |  |  |  |  |  |  |
| As reported net income per common share from discontinued operations, assuming dilution | \$ | 0.20 | \$ | 0.14 | \$ | 0.30 | \$ | 0.40 |
| Non-GAAP adjustments per common share, net of tax: |  |  |  |  |  |  |  |  |
| Restructuring costs and other items ${ }^{(2)}$ |  | --- |  | 0.04 |  | 0.10 |  | (0.01) |
| Adjusted Non-GAAP Net Income per Common Share from Discontinued Operations, assuming dilution | \$ | 0.20 | \$ | 0.18 | \$ | 0.40 | \$ | 0.39 |
| Reconciliation of GAAP to Non-GAAP Net Income per Common Share: |  |  |  |  |  |  |  |  |
| As reported net income per common share, assuming dilution Non-GAAP adjustments per common share, net of tax: | \$ | 0.57 | \$ | 0.47 | \$ | 1.60 | \$ | 1.57 |
| Restructuring costs and other items ${ }^{(2)}$ |  | 0.16 |  | 0.01 |  | 0.34 |  | 0.20 |
| Adjusted Non-GAAP Net Income per Common Share, assuming dilution | \$ | 0.73 | \$ | 0.48 | \$ | 1.94 | \$ | 1.77 |
| Average common shares outstanding, assuming dilution |  | 102.2 |  | 106.6 |  | 104.2 |  | 106.7 |

${ }^{(1)}$ Includes certain transaction costs, costs associated with exiting product lines, legal settlement, and gain on sale of product line.
${ }^{(2)}$ Reflects tax-effected restructuring costs and other items. The negative tax rate for discontinued operations in 2011 YTD reflects required intra-period allocations that offset in the full year 2011.
(UNAUDITED)
Nine Months Ended
Sep. 29, $2012 \quad$ Oct. 1, 2011

| Reconciliation of GAAP to Non-GAAP Free Cash Flow: |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Net cash provided by operating activities | $\$$ | 214.1 | $\$$ | 120.0 |
| Purchases of property, plant and equipment, net |  | $(56.9)$ | $(76.1)$ |  |
| Purchases of software and other deferred charges |  | $(35.9)$ | $(19.1)$ |  |
| Proceeds from sales (purchases) of investments, net |  | 4.6 | $(1.0)$ |  |
| Free Cash Flow | $\$$ | 125.9 | $\$$ | 23.8 |
|  |  |  |  |  |
| Estimated free cash flow from continuing operations | $\$$ | 111.0 |  |  |
| Estimated free cash flow from discontinued operations |  | 14.9 |  |  |
| Free Cash Flow | $\$$ | 125.9 |  |  |


|  | Third Quarter Ended |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NET SALES |  |  |  | OPERATING INCOME |  |  |  | OPERATING MARGINS |  |
|  | 2012 |  | 2011 |  | $2012{ }^{(1)}$ |  | $2011{ }^{(2)}$ |  | 2012 | 2011 |
| Pressure-sensitive Materials | \$ | 982.9 | \$ | 995.5 | \$ | 73.2 | \$ | 76.8 | 7.4\% | 7.7\% |
| Retail Branding and Information Solutions |  | 374.2 |  | 360.7 |  | 10.3 |  | 2.6 | 2.8\% | 0.7\% |
| Other specialty converting businesses |  | 130.7 |  | 144.2 |  | 2.5 |  | (1.8) | 1.9\% | (1.2\%) |
| Corporate Expense |  | N/A |  | N/A |  | (9.8) |  | (13.8) | N/A | N/A |
| TOTAL FROM CONTINUING OPERATIONS | \$ | 1,487.8 | \$ | 1,500.4 | \$ | 76.2 | \$ | 63.8 | 5.1\% | 4.3\% |

(1) Operating income for the third quarter of 2012 includes severance and related costs of $\$ 17.6$, asset impairment charges of $\$ 1.5$, costs associated with exiting product lines of $\$ 2.1$, and certain transaction costs of $\$ .7$. Of the total $\$ 21.9$, the Pressure-sensitive Materials segment recorded $\$ 12.6$, the Retail Branding and Information Solutions segment recorded $\$ 5.6$, the other specialty converting businesses recorded $\$ 3$, and Corporate recorded \$.7.
(2) Operating income for the third quarter of 2011 includes severance and related costs of $\$ 14.7$, asset impairment and lease cancellation charges of $\$ .3$, certain transaction costs of $\$ 2.7$, and legal settlement of $\$ .4$. Of the total $\$ 18.1$, the Pressure-sensitive Materials segment recorded $\$ 5.4$, the Retail Branding and Information Solutions segment recorded $\$ 9.3$, the other specialty converting businesses recorded $\$ .7$, and Corporate recorded $\$ 2.7$.

## RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTARY INFORMATION

|  | Third Quarter Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OPERATING INCOME |  |  |  | OPERATING MARGINS |  |
|  | 2012 |  | 2011 |  | 2012 | 2011 |
| Pressure-sensitive Materials |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 73.2 | \$ | 76.8 | 7.4\% | 7.7\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 12.1 |  | 4.7 | 1.2\% | 0.5\% |
| Asset impairment and lease cancellation charges |  | 0.5 |  | 0.3 | 0.1\% | --- |
| Legal settlement |  | --- |  | 0.4 | --- | 0.1\% |
| Adjusted operating income and margins (non-GAAP) | \$ | 85.8 | \$ | 82.2 | 8.7\% | 8.3\% |
|  |  |  |  |  |  |  |
| Retail Branding and Information Solutions |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 10.3 | \$ | 2.6 | 2.8\% | 0.7\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 4.6 |  | 9.4 | 1.2\% | 2.6\% |
| Asset impairment and lease cancellation charges |  | 1.0 |  | (0.1) | 0.2\% | --- |

Other specialty converting businesses
Operating income (loss) and margins, as reported Adjustments:
Restructuring costs:
Severance and related costs
Asset impairment charges
Costs associated with exiting product lines
Adjusted operating income (loss) and margins (non-GAAP)
\$
2.5 \$
(1.8)
$0.9 \quad 0.6$

| 0.9 | 0.6 |
| :--- | :--- |
| ---1 | 0.1 |


|  | 2.1 | --- |  |
| :---: | :---: | :---: | :---: |
| $\$$ | 5.5 | $\$$ | (1.1) |

1.9\%
(1.2\%)

| $0.7 \%$ | $0.4 \%$ |
| :---: | :---: |
| --- | --- |
| $1.6 \%$ | --- |
| $\mathbf{4 . 2 \%}$ | $\mathbf{0 . 8 \% )}$ |


(1) Operating income for 2012 includes severance and related costs of $\$ 33.2$, asset impairment and lease cancellation charges of $\$ 3.7$, certain transaction costs of $\$ 2.7$, and costs associated with exiting product lines of $\$ 2.1$, partially offset by gain on sale of product line of $\$ .6$. Of the total $\$ 41.1$, the Pressure-sensitive Materials segment recorded $\$ 21.8$, the Retail Branding and Information Solutions segment recorded $\$ 10.1$, the other specialty converting businesses recorded $\$ 6.5$, and Corporate recorded $\$ 2.7$.
(2) Operating income for 2011 includes severance and related costs of $\$ 24.6$, asset impairment and lease cancellation charges of $\$ 3.6$, and certain transaction costs of $\$ 3.7$, partially offset by legal settlement of $\$ 1.2$. Of the total $\$ 30.7$, the Pressure-sensitive Materials segment recorded $\$ 13.1$, the Retail Branding and Information Solutions segment recorded $\$ 12$, the other specialty converting businesses recorded $\$ 1.9$, and Corporate recorded $\$ 3.7$.

## RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTARY INFORMATION

## Pressure-sensitive Materials

Operating income and margins, as reported
Adjustments:
Restructuring costs:
Severance and related costs
Asset impairment and lease cancellation charges
Gain on sale of product line
Legal settlement
Adjusted operating income and margins (non-GAAP)

## Retail Branding and Information Solutions

Operating income and margins, as reported
Adjustments:
Restructuring costs:
Severance and related costs
Asset impairment and lease cancellation charges
Legal settlement
Adjusted operating income and margins (non-GAAP)

Nine Months Year-to-Date

| OPERATING INCOME |  |  |  | OPERATING MARGINS |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 | 2012 | 2011 |
| \$ | 245.0 | \$ | 246.7 | 8.2\% | 8.2\% |
|  | 20.7 |  | 10.9 | 0.7\% | 0.4\% |
|  | 1.7 |  | 1.8 | --- | --- |
|  | (0.6) |  | --- | --- | --- |
|  | --- |  | 0.4 | --- | --- |
| \$ | 266.8 | \$ | 259.8 | 8.9\% | 8.6\% |
| \$ | 36.2 | \$ | 39.9 | 3.2\% | 3.5\% |
|  | 9.0 |  | 12.2 | 0.8\% | 1.1\% |
|  | 1.1 |  | 1.4 | 0.1\% | 0.1\% |
|  | --- |  | (1.6) | --- | (0.1\%) |
| \$ | 46.3 | \$ | 51.9 | 4.1\% | 4.6\% |

Operating income (loss) and margins, as reported
Adjustments:
Restructuring costs:

| Severance and related costs | 3.5 |  |  | 1.5 | 0.9\% | 0.4\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Asset impairment charges | 0.9 |  |  |  | 0.2\% | 0.1\% |
| Costs associated with exiting product lines |  | 2.1 |  | --- | 0.5\% | --- |
| Adjusted operating income and margins (non-GAAP) | \$ | 12.8 | \$ | 1.5 | 3.2\% | 0.4\% |

-more-

## AVERY DENNISON

PRELIMINARY CONDENSED CONSOLIDATED BALANCE SHEETS (In millions)

## (UNAUDITED)

Sep. 29, 2012
Oct. 1, 2011

| Current assets: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 190.7 | \$ | 119.7 |
| Trade accounts receivable, net |  | 1,001.5 |  | 1,074.5 |
| Inventories, net |  | 532.7 |  | 571.2 |
| Assets held for sale |  | 475.0 |  | --- |
| Other current assets |  | 249.1 |  | 271.5 |
| Total current assets |  | 2,449.0 |  | 2,036.9 |
| Property, plant and equipment, net |  | 1,007.4 |  | 1,177.3 |
| Goodwill |  | 761.8 |  | 933.5 |
| Other intangibles resulting from business acquisitions, net |  | 139.3 |  | 203.6 |
| Non-current deferred income taxes |  | 298.6 |  | 252.4 |
| Other assets |  | 446.3 |  | 456.8 |
|  | \$ | 5,102.4 | \$ | 5,060.5 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Short-term and current portion of long-term debt | \$ | 674.4 | \$ | 433.2 |
| Accounts payable |  | 777.0 |  | 719.9 |
| Liabilities held for sale |  | 147.0 |  | --- |
| Other current liabilities |  | 555.6 |  | 589.1 |
| Total current liabilities |  | 2,154.0 |  | 1,742.2 |
| Long-term debt |  | 702.7 |  | 954.5 |
| Other long-term liabilities |  | 660.2 |  | 614.7 |
| Shareholders' equity: |  |  |  |  |
| Common stock |  | 124.1 |  | 124.1 |
| Capital in excess of par value |  | 794.5 |  | 769.9 |
| Retained earnings |  | 1,890.0 |  | 1,815.8 |
| Accumulated other comprehensive loss |  | (240.2) |  | (164.0) |
| Treasury stock at cost |  | (982.9) |  | (796.7) |
| Total shareholders' equity |  | 1,585.5 |  | 1,749.1 |
|  | \$ | 5,102.4 | \$ | 5,060.5 |

(UNAUDITED)
Nine Months Ended
Sep. 29, 2012
Oct. 1, 2011

| Operating Activities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net income | \$ | 166.4 | \$ | 167.9 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation |  | 111.2 |  | 126.8 |
| Amortization |  | 52.9 |  | 57.9 |
| Provision for doubtful accounts |  | 16.7 |  | 12.7 |
| Asset impairment and net loss on sale and disposal of assets |  | 7.6 |  | 9.4 |
| Stock-based compensation |  | 30.7 |  | 29.9 |
| Other non-cash expense and loss |  | 32.3 |  | 33.2 |
| Other non-cash income and gain |  | --- |  | (1.9) |
| Changes in assets and liabilities and other adjustments |  | (203.7) |  | (315.9) |
| Net cash provided by operating activities |  | 214.1 |  | 120.0 |
| Investing Activities: |  |  |  |  |
| Purchases of property, plant and equipment, net |  | (56.9) |  | (76.1) |
| Purchases of software and other deferred charges |  | (35.9) |  | (19.1) |
| Proceeds from sale of product line |  | 0.8 |  | --- |
| Proceeds from sales (purchases) of investments, net |  | 4.6 |  | (1.0) |
| Other |  | --- |  | 5.0 |
| Net cash used in investing activities |  | (87.4) |  | (91.2) |
| Financing Activities: |  |  |  |  |
| Net increase in borrowings (maturities of 90 days or less) |  | 195.4 |  | 57.1 |
| Payments of debt (maturities longer than 90 days) |  | (1.4) |  | (1.3) |
| Dividends paid |  | (83.5) |  | (80.0) |
| Share repurchases |  | (228.2) |  | (13.5) |
| Proceeds from exercise of stock options, net |  | 5.6 |  | 3.9 |
| Other |  | (2.3) |  | (5.7) |
| Net cash used in financing activities |  | (114.4) |  | (39.5) |
| Effect of foreign currency translation on cash balances |  | 0.4 |  | 2.9 |
| Increase (decrease) in cash and cash equivalents |  | 12.7 |  | (7.8) |
| Cash and cash equivalents, beginning of year |  | 178.0 |  | 127.5 |
| Cash and cash equivalents, end of period | \$ | 190.7 | \$ | 119.7 |

AVERY
DENNISON

# Third Quarter 2012 Financial Review and Analysis <br> (preliminary, unaudited) 

## Supplemental Presentation Materials October 24, 2012

## Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations

Certain statements contained in this document are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements and financial or other business targets are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; the financial condition and inventory strategies of customers; changes in customer order patterns; worldwide and local economic conditions; fluctuations in cost and availability of raw materials; ability of the company to generate sustained productivity improvement; ability of the company to achieve and sustain targeted cost reductions; impact of competitive products and pricing; loss of significant contract(s) or customer(s); collection of receivables from customers; selling prices; business mix shift; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; fluctuations in foreign currency exchange rates and other risks associated with foreign operations; integration of acquisitions and completion of pending dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems; successful installation of new or upgraded information technology systems; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; ability of the company to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; fluctuations in pension, insurance and employee benefit costs; impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; changes in political conditions; impact of epidemiological events on the economy and the company's customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

The company believes that the most significant risk factors that could affect its financial performance in the near-term include (1) the impact of economic conditions on underlying demand for the company's products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the company's 2011 Form 10-K, filed on February 27, 2012 with the Securities and Exchange Commission, and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this document are made only as of the date of this document, and the company undertakes no obligation to update these statements to reflect subsequent events or circumstances.

This presentation contains certain non-GAAP financial measures as defined by SEC rules. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. Reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures, including limitations associated with these non-GAAP financial measures, are provided in the financial schedules accompanying the earnings news release for the quarter. (See Attachments A-2 through A-5 to news release dated October 24, 2012.)

The company's non-GAAP financial measures exclude the impact of certain events, activities or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess the underlying performance of the company in a single period. By excluding certain accounting effects, both positive and negative, of certain items (e.g. restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, loss from debt extinguishments, loss from curtailment and settlement of pension obligations, gains or losses on sale of certain assets and other items), the company believes that it is providing meaningful supplemental information to facilitate an understanding of the company's core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in the company's underlying businesses, as well as to facilitate comparison to the results of competitors for a single period. While some of the items excluded from GAAP financial measures may recur, they tend to be disparate in amount, frequency, and timing.

The company uses the following non-GAAP financial measures in this presentation:

- Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, acquisitions and divestitures;
- Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales;
- Adjusted tax rate refers to the anticipated full year GAAP tax rate adjusted for certain discrete events;
- Adjusted EPS refers to as reported net income per common share, assuming dilution, adjusted for the tax-effected restructuring costs and other items; and
- Free cash flow refers to cash flow from operations, less net payments for property, plant, and equipment, software and other deferred charges, plus (minus) net proceeds from sales (purchases) of investments. Free cash flow excludes mandatory debt service requirements and other uses of cash that do not directly or immediately support the underlying business (such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures).

This document has been furnished (not filed) on Form 8-K with the SEC and may be found on the company's website at www.investors.averydennison.com.

## Third Quarter Overview

## Solid quarter across all segments

- Sales up approx. 6\% on organic basis driven by higher volume
- Operating margin, as reported, improved 80 basis points as the benefit of higher volume and productivity initiatives more than offset higher employee-related expenses, the impact of changes in product mix, and restructuring costs.
- Adjusted operating margin improved 110 basis points
- Year-to-date free cash flow, including discontinued operations, of $\$ 126$ mil., reflecting lower incentive payments and improvements in working capital
- Year-to-date free cash flow from continuing operations estimated at $\$ 111$ mil.

Restructuring program on track to achieve more than $\$ 100 \mathrm{mil}$. in annualized savings by
mid-2013

Increasing return of cash to shareholders while maintaining strong balance sheet

- Repurchased 7.7 mil. shares for $\$ 228$ mil. in the first nine months of 2012

Raised 2012 EPS guidance; free cash flow guidance unchanged

## Third Quarter P\&L Summary

- Reported net sales declined 0.8\%
- Sales increased 5.9\% on organic basis
- Gross Margin improved 180 basis points to $26.3 \%$
- Operating margin, as reported, improved 80 basis points to $5.1 \%$
- Adjusted operating margin improved 110 basis points
- Interest expense up slightly
- Effective tax rate of $34.5 \%$
- Year-to-date adjusted tax rate decreased from $35.0 \%$ to $33.5 \%$, in line with expectations
- Reported EPS (including discontinued operations) of \$0.57
- Reported EPS (continuing operations) of $\$ 0.37$
- Adjusted EPS (non-GAAP, continuing operations) of \$0.53

|  | $\underline{3 Q 11}$ | $\underline{4 Q 11}$ | $\underline{1 Q 12}$ | $\underline{2 Q 12}$ | $\underline{3 Q 12}$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Organic Sales Change | $(0.8 \%)$ | $0.7 \%$ | $(0.9 \%)$ | $3.7 \%$ | $5.9 \%$ |
| Product Line Divestitures | - | $(0.2 \%)$ | $(0.4 \%)$ | $(0.3 \%)$ | $(0.4 \%)$ |
| Currency | $5.8 \%$ | $(1.0 \%)$ | $(1.6 \%)$ | $(4.2 \%)$ | $(6.4 \%)$ |
| Reported Sales Change* | $5.0 \%$ | $(0.5 \%)$ | $(2.8 \%)$ | $(0.8 \%)$ | $(0.8 \%)$ |

[^0]
## Segment Sales and Margin Analysis

## Reported Organic

## Net Sales Growth:

Pressure-sensitive Materials
Retail Branding and Information Solutions
Other specialty converting businesses
Continuing Operations
(1\%) 7\%

4\% 7\%
(9\%) (1\%)
(1\%) 6\%

Adjusted
(Non-GAAP)

| As Reported |  | (Non-GAAP) |  |
| :---: | :---: | :---: | :---: |
| 3Q12 | 3Q11 | 3Q12 | 3Q11 |
|  |  |  |  |
| $7.4 \%$ | $7.7 \%$ | $8.7 \%$ | $8.3 \%$ |
| $2.8 \%$ | $0.7 \%$ | $4.2 \%$ | $3.3 \%$ |
| $1.9 \%$ | $(1.2 \%)$ | $4.2 \%$ | $(0.8 \%)$ |
| $5.1 \%$ | $4.3 \%$ | $6.6 \%$ | $5.5 \%$ |

## Operating Margin:

Pressure-sensitive Materials
Retail Branding and Information Solutions
Other specialty converting businesses
Continuing Operations

## PRESSURE-SENSITIVE MATERIALS

- Reported sales of $\$ 983$ mil., down approx. 1\% compared to prior year
- Sales up approx. 7\% on organic basis
- Label and Packaging Materials sales up high single digits on organic basis
- Graphics and Reflective Solutions sales up mid-single digits on organic basis
- Operating margin declined 30 basis points to $7.4 \%$ due to higher employee-related expenses, the impact of changes in product mix, and higher restructuring costs, partially offset by the benefit of higher volume and productivity initiatives. Adjusted operating margin improved 40 basis points.


## Third Quarter Segment Overview (continued)

## RETAIL BRANDING AND INFORMATION SOLUTIONS

- Reported sales of \$374 mil., up approx. 4\% compared to prior year
- Sales up approx. 7\% on organic basis
- Operating margin improved 210 basis points to $2.8 \%$ as the benefit of productivity initiatives, higher volume, and lower restructuring costs more than offset higher employee-related expenses and the impact of changes in product mix. Adjusted operating margin improved 90 basis points.


## OTHER SPECIALTY CONVERTING BUSINESSES

- Reported sales of \$131 mil., down approx. 9\% compared to prior year
- Sales down approx. 1\% on organic basis
- Operating margin improved 310 basis points to $1.9 \%$ driven by increased RFID profitability, partially offset by higher restructuring costs. Adjusted operating margin improved 500 basis points.


## Contributing Factors to 2012 Results

## Factors as of July 24, 2012

- Organic sales growth of $2 \%$ to $3 \%$
- At recent rates, currency translation has $\sim \$ 19$ mil. negative impact to EBIT vs. 2011
- Tax rate in low to mid-thirty percent range; cash tax rate in upper-twenty percent range
- Restructuring costs and other items of $\sim \$ 55$ mil.
- Capital expenditures (including IT) of $\sim \$ 150$ mil.
- Pension contributions of at least $\$ 75$ mil.
- Estimated net proceeds and free cash flow from Office and Consumer Products (OCP) of $\sim \$ 400$ mil.
- Average shares outstanding (assuming dilution) of 103 mil .


## Changes to Contributing Factors

- Organic sales growth of $\sim 3 \%$
- At recent rates, currency translation has ~\$17 mil. negative impact to EBIT vs. 2011
- Pension contributions of $\sim \$ 75$ mil.
- ~\$45 mil. of free cash flow from discontinued operations (OCP free cash flow of $\sim \$ 55$ mil. before dealrelated costs)
- Average shares outstanding (assuming dilution) of 103 mil . to 104 mil .

| Reported EPS | $\$ 1.65-\$ 1.70$ |
| :--- | :---: |
| Add Back: |  |
| Estimated Restructuring Costs and Other Items | $\sim \mathbf{\$ 0 . 3 5}$ |
| Adjusted EPS (non-GAAP) | $\$ 2.00-\$ 2.05$ |
| Free Cash Flow | $\$ 280$ mil. $-\$ 310$ mil. |


[^0]:    *Totals may not sum due to rounding.

